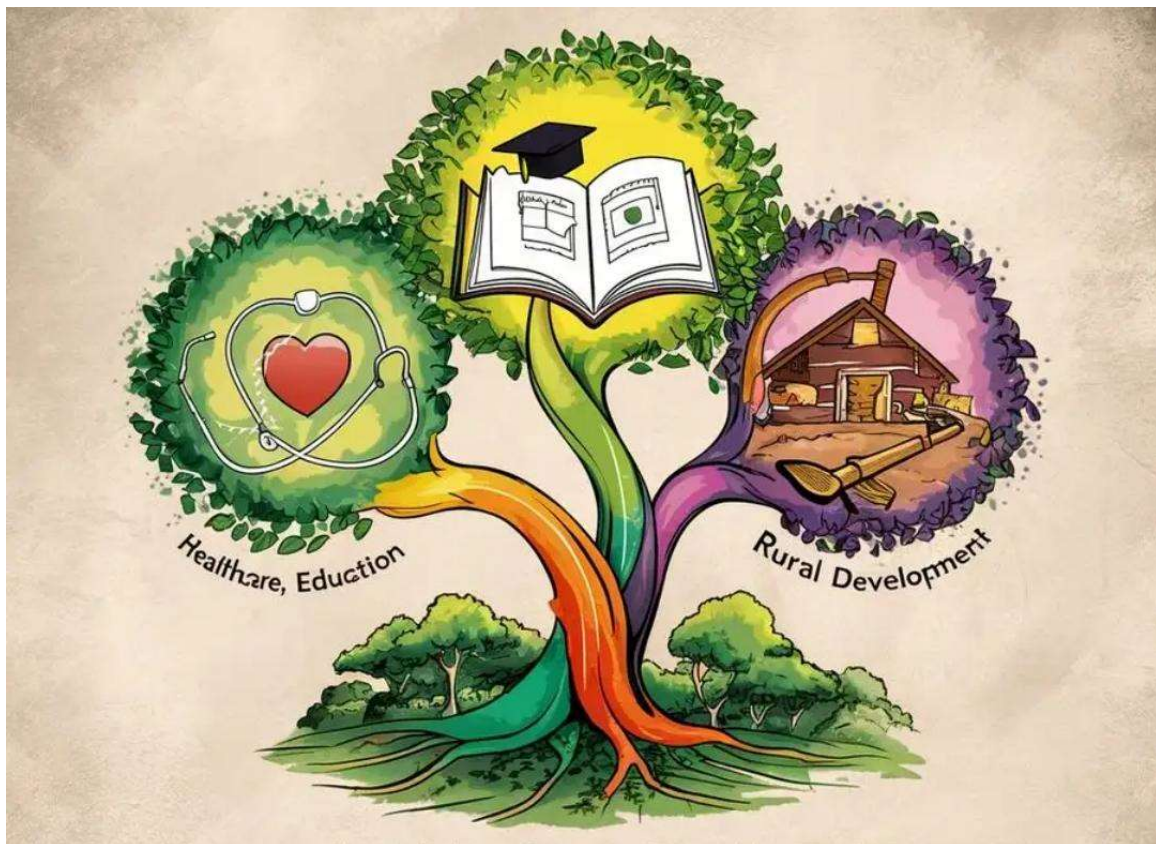


Divya Disha Sansthan

Annual Report

2025 -2026



Introduction

Divya Disha Sansthan is a women-led social organization based in Bilaspur, Chhattisgarh, founded by six young women leaders committed to equality, justice, and sustainable development. During 2025-26, the organization worked across 25 villages and 8 urban slums of Bilaspur district with focus on education, health, environment, livelihood, and rights-based awareness. This year we directly reached 10,000+ individuals through 210+ programs. Key Activities & Achievements: 2025-26

Village Problem Meeting Report

Organization: Divya Disha Sansthan

Date: 05 April 2025

Venue: Village Parsapali, Block Masturi, District Bilaspur

Report

Divya Disha Sansthan organized a village meeting on 05/04/2025 at Village Parsapali, Block Masturi, District Bilaspur. The meeting was conducted with the participation of local villagers to discuss the major issues and problems faced by the community.

During the discussion, villagers shared their concerns regarding basic facilities such as roads, drinking water, education, healthcare, sanitation, and other development-related matters. The representatives of Divya Disha Sansthan listened carefully to the problems and assured the villagers that efforts would be made to communicate these issues to the concerned departments for proper solutions.



The meeting was conducted successfully with active participation from the villagers. It helped in creating awareness and strengthening communication between the community and the organization.

Report on Constitutional Values Awareness Meetings

Organization – Divya Disha Sanstha

Program – Constitutional Values Awareness Meetings

Location – Block Masturi, District Bilaspur, Chhattisgarh

Divya Disha Sanstha organized a series of Constitutional Values Awareness Meetings in different villages of Block Masturi, District Bilaspur, with the objective of spreading awareness about constitutional values among rural communities. The meetings aimed to educate citizens about the principles of equality, liberty, fraternity, rights, and duties enshrined in the Constitution of India.

Details of the meetings conducted are as follows:

1. Date: 28/04/2025 – Village Sajapali
2. Date: 16/05/2025 – Village Parsapali
3. Date: 03/08/2025 – Village Parsapali
4. Date: 13/09/2025 – Village Kundarunar
5. Date: 14/09/2025 – Village Sothi
6. Date: 19/09/2025 – Village Parsapali
7. Date: 19/09/2025 – Village Karichapar

During these meetings, villagers, women, youth, and community members actively participated. The sessions included discussions on the Preamble of the Constitution, fundamental rights and duties, social equality, education, women's rights, the importance of voting, and social harmony.

Participants shared their views and showed keen interest in learning about constitutional values and democratic responsibilities. The community members

appreciated the initiative and expressed the need for more such awareness programs in the future.



At the end of each meeting, the representatives of Divya Disha Sanstha thanked all participants for their active cooperation and participation.

Report on Organic Farming and Environmental Awareness Meetings

Divya Disha Sansthan organized awareness meetings to promote organic farming and spread awareness about environmental protection in rural areas. Farmers, villagers, and women actively participated in the programs.

1. Masturi Block, Bilaspur District

Date:10/05/2025

Divya Disha Sansthan organized an Organic Farming and Environmental Awareness Meeting in Masturi Block, Bilaspur District. During the meeting, farmers and villagers were informed about the harmful effects of chemical farming and the benefits of adopting organic farming practices.



Discussions were also held on environmental protection, tree plantation, water conservation, and cleanliness. The participants pledged to support organic farming and contribute towards environmental conservation.

2. Village Lata, Pendra District

- Date:30/06/2025

Divya Disha Sansthan organized an Organic Farming and Environmental Awareness Meeting in Village Lata, Pendra District. Farmers were educated about organic manure, vermicompost, and natural farming methods.

The villagers were also made aware of environmental protection, the importance of a plastic-free village, and tree plantation. The participants took a pledge to promote organic farming and environmental conservation.

Conclusion

Through these awareness meetings, positive awareness regarding organic farming and environmental protection was observed among farmers and villagers. Divya Disha Sansthan will continue organizing such programs in the future for rural development and environmental conservation.

Women Health Awareness Meetings Conducted by Divya Disha Sansthan

1. Women Health Awareness Meeting at Pendra Dharpathra

Date: 03 June 2025

Location: Pendra Dharpathra, Chhattisgarh

Divya Disha Sansthan organized a Women Health Awareness Meeting on 03/06/2025 at Pendra Dharpathra. The main objective of the program was to create awareness among women regarding health, hygiene, nutrition, and personal care.

During the meeting, rural women were informed about menstrual hygiene, anemia, balanced diet, pregnancy care, and the importance of regular health check-ups. Representatives of the organization encouraged



women to remain aware of health-related issues and to seek medical consultation whenever necessary.

The program witnessed active participation from local women, and all participants appreciated the health awareness initiative conducted by the organization.

2. Women Health Awareness Meeting at Masturi

Date: 18 March 2026

Location: Masturi, Chhattisgarh

Divya Disha Sansthan organized a Women Health Awareness Meeting on 18/03/2026 in Masturi. The objective of the program was to provide health-related information to women and encourage awareness and empowerment.

During the meeting, women were educated about hygiene, nutrition, maternal health, vaccination, prevention of women-related diseases, and the importance of regular health check-ups. Members of the organization motivated women to adopt a healthy lifestyle and remain conscious about their health.

A large number of women participated in the program and actively interacted by asking health-related questions. At the end of the program, participants were encouraged to spread health awareness messages within their communities.

Free Camp Organized by Divya Disha Sansthan

On 16 January 2025, Divya Disha Sansthan organized a free camp at Hemunagar in Bilaspur district. The camp was conducted with the aim of providing free services and assistance to people in need.

During the camp, local residents benefited from various support facilities offered by the organization. The initiative focused on social welfare and improving access to essential services for underprivileged sections of the community.

The program was well organized and received a positive response from the villagers. The efforts of Divya Disha Sansthan were appreciated by the attendees, as the camp helped address several basic needs of the people.

Overall, the free camp proved to be a successful initiative in promoting social service and community welfare in the region.

Divya disha sansthan dvara ni shulk shivir 16-1-2025 ko henunagar bilaspur jila me kiya gaya jisme mahapaur parshad samil huye 300 log labhanvit huye

Report on Free Camp Organized by Divya Disha Sansthan

स्वास्थ्य शिविर में 300 मरीज का हुआ इलाज, निशुल्क दवा का वितरण भी

25 बरस बीते होम्योपैथी कालेज नहीं...

इबनिंग टाइम्स

बिलासपुर 6 दिसंबर। दिव्य सेवा संस्थान के द्वारा प्रदेश में होम्योपैथिक महाविद्यालय खोलने की मांग को लेकर महापौर पुजा विधानी को मुख्यमंत्री और स्वास्थ्य मंत्री के नाम एक पत्र दिया गया और और इस महत्वपूर्ण स्वास्थ्य सेवा सुदृढ़ में भागीदारी सुनिश्चित करने की मांग की।

डॉ. ओंकार राजपुत डॉक्टर रुक्मणी कुर्रे तथा दिव्य दिशा संस्थान के गिरीश त्रिवेदी ने महापौर को बताया कि 25 साल बाद भी प्रदेश में एक भी होम्योपैथिक महाविद्यालय नहीं है राज्य सरकार यदि प्रदेश में होम्योपैथिक कालेज खुलता है तो प्रदेश के हजारों छात्रों को लाभ मिलेगा तथा होम्योपैथिक के क्षेत्र में प्रदेश के मरीजों को इसका सीधा लाभ मिलेगा। महापौर पुजा विधानी ने कहा है कि वे मुख्यमंत्री तथा स्वास्थ्य मंत्री से मिलकर इस मांग को रखेंगे तथा उन्होंने आश्वासन दिया है कि बिलासपुर जिले में एक होम्योपैथिक महाविद्यालय खुलने से यहां के आम जनता को तथा मेडिकल के छात्रों को सीधा लाभ मिलेगा।

गणेश नगर में आज दिव्य दिशा संस्थान के द्वारा स्वास्थ्य शिविर का आयोजन किया गया। जिसमें 300 से अधिक मरीजों का निशुल्क स्वास्थ्य परीक्षण कर उन्हें उन्हें मुफ्त में दवाइयों का वितरण किया गया तथा स्वस्थ जीवन शैली के बारे में जानकारी दी गई। महापौर पुजा विधानी ने खुद अपना स्वास्थ्य परीक्षण कराया। शिविर का शुभारंभ करते हुए महापौर ने कहा



कि दिव्य दिशा संस्थान के द्वारा एक पुनीत कार्य किया जा रहा है और एक कदम आगे बढ़कर हमको इसमें सहयोग करना चाहिए मरीजों की सेवा ही सच्ची सेवा है। महापौर पुजा विधानी ने कहा कि प्रदेश की भाजपा सरकार आम जनता के हितों की योजना के साथ-साथ लोगों के स्वास्थ्य की भी चिंता कर रही है और सरकार चिकित्सा के माध्यम से मरीज मरीजों की सेवा भी कर रही है। पार्षद अब्दुल इब्राहिम ने कहा कि गणेश नगर में लगातार जन जागरूकता अभियान चलाया जाता है और शहर के वरिष्ठ चिकित्सक के माध्यम से यहां समय-समय पर स्वास्थ्य शिविर लगाया जाता है उन्होंने कहा कि गिरीश त्रिवेदी और उनकी टीम पुनीत का का पूर्ण का काम कर रहे हैं। डॉक्टर के बिना अपना परीक्षण कर कर स्वस्थ जीवन दिनचर्या में शामिल होने का अवसर मिला है। आज होम्योपैथिक तथा आयुर्वेदिक अस्पताल के चिकित्सक डॉक्टर ओमकार राजपुत, रुक्मणी कुर्रे डॉक्टर डॉ. शरति थवाईत, डा. बालेंद्र त्रिपाठी तथा दंत रोग विशेषज्ञ डॉक्टर भूपेंद्र साह पैथोलॉजिस्ट अभय ताश्रकार का महापौर पुजा विधानी ने सम्मानित किया। आयुर्वेदिक, एलोपैथिक तथा होम्योपैथिक के उपस्थित चिकित्सकों स्वास्थ्य शिविर में गणेश नगर में मरीजों को अच्छे स्वास्थ्य की जानकारी देते हुए निशुल्क उपचार किया और दवा का वितरण किया। आज स्वास्थ्य शिविर में पार्षद वल्लभ राव पूर्व पार्षद सीनू राव,एस शीनू, अनिल कश्यप नरेंद्र श्रीवास अमर दास बंजारे, के अलावा वार्ड की मितानिन का महत्वपूर्ण सहयोग रहा। इस अवसर पर शिविर में सहयोगी के रूप में संतोष पटेल, रवीना प्रजापति, सदीप साह, रंजन यादव दीपक हिंगोली, भारत लाल पटेल, नीलम सूर्यवंशी, प्रेमा तिग्गा, का महत्वपूर्ण योगदान था कार्यक्रम का संचालन अखिल वर्मा ने किया आभार प्रदर्शन गिरीश त्रिवेदी के द्वारा किया गया। कार्यक्रम को सफल बनाने में गिरीश त्रिवेदी, आनंद डोरस, सुधा नगपुरे, गोमती कवर, राजेश चचाने, अखिल वर्मा, राज बंजारे, स्व सहायता समूह, स्थानीय जन प्रतिनिधि एवं दिव्य दिशा संस्थान के कार्यकर्ताओं का सराहनीय योगदान रहा।

Report on Self-Help Group Meeting Organized by Divya Disha Sansthan

On 18 July 2025, Divya Disha Sansthan organized a Self-Help Group (SHG) meeting at Sajapali. The main objective of the meeting was to discuss ways to strengthen Self-Help Groups and improve their functioning.

During the meeting, members were guided on how to make their groups more effective, disciplined, and financially strong. Important topics such as regular savings, timely meetings, mutual cooperation, and proper record-keeping were discussed in detail. The participants were also encouraged to increase group unity and actively participate in income-generating activities.

The facilitators explained the importance of self-reliance and how SHGs can help improve the economic condition of women and rural families. Practical suggestions were given to improve communication, leadership, and decision-making within the group.

The meeting was attended by group members who showed active participation and interest in strengthening their SHGs.

Overall, the meeting organized by Divya Disha Sansthan at Sajapali was successful and helped members understand how to make their Self-Help Groups stronger and more effective.



Awareness Migrant workers and Women Safety

On 19/07/2025, Divya Disha Sansthan organized an awareness program at Sajapali on the topic of safe migration, women's safety, and welfare schemes available for migrant workers.

During the program, participants were informed about the importance of safe and legal migration practices, especially for labourers who move from one place to another in search of employment. The session highlighted the risks faced



by migrant workers such as exploitation, unsafe working conditions, and lack of awareness about government support systems.

Special emphasis was given to women's safety, including measures to prevent harassment, promote secure working environments, and ensure access to helplines and legal support. The speakers explained the role of community awareness in protecting women during migration and at workplaces.

The programme also provided detailed information about various government schemes and benefits available for migrant workers, including social security measures, welfare schemes, and support services designed to improve their living and working conditions.

Overall, the session aimed to create awareness among migrant workers and the local community about safe migration practices, protection of women, and access to government welfare schemes, thereby promoting dignity, safety, and rights of labourers.

Water Awareness Meeting Report

Date: 28/07/2025

1. Event Details

On 28 July 2025, Divya Disha Sansthan organized a "Water Awareness Meeting" in village Parsapali. The main purpose of the meeting was to create awareness among rural communities about water conservation, proper use of clean water, and effective management of water resources.

2. Objectives of the Meeting

To raise awareness about the importance of water conservation

To promote rainwater harvesting practices

To educate people on proper and efficient use of drinking water

To encourage community participation in preventing water pollution

3. Activities Conducted

Discussion on water scarcity and possible solutions

Information on maintenance of hand pumps and wells

Tips for household water saving (such as closing taps properly and reusing water)

Interaction with villagers and answering their questions

Guidance on sanitation and protection of water sources

4. Participants

The meeting was attended by villagers of Parsapali, women's groups, youth members, and staff of the organization. All participants showed interest and committed to supporting water conservation efforts.

Child rights Awareness

On 12 October 2025, Divya Disha Sansthan organized a Child Rights Awareness Program in village Karichappar, Block Masturi, District Bilaspur. The program aimed to spread awareness about child rights and ensure protection, education, and overall development of children in the community.

2. Objectives of the Program

To create awareness about fundamental child rights

To promote the importance of education for all children

To stop child labour and child exploitation

To inform about child protection laws and safety measures

To encourage community responsibility toward children's welfare

3. Activities Conducted Awareness session on basic child rights (education, health, protection, participation)

Discussion on the harmful effects of child labour

Information about government schemes for children

Interactive session with parents, children, and villagers

Question and answer session to clarify doubts



4. Participants

The program was attended by children, parents, village community members, youth groups, and representatives of Divya Disha Sansthan. The participants actively took part in discussions and showed interest in protecting child rights.

5. Conclusion

The program was successfully conducted and created positive awareness among the villagers regarding child rights. The community expressed commitment to support education and stop child labour practices. Divya Disha Sansthan plans to continue such awareness activities in

Divya Disha Sansthan, Mungeli – Divyang Awareness Meeting & Training Report

Divya Disha Sansthan, Mungeli organized Divyang (persons with disabilities) awareness meetings on 25/01/2026 and 28/03/2026.

During these meetings, information was provided to Divyang participants regarding various government schemes, rights, and empowerment opportunities. Along with this, a

soap-making training program was also conducted with the aim of promoting self-employment among Divyang individuals.

The main objective of this training was to make participants self-reliant and to improve their economic condition through skill development. The participants actively took part in the training and gained practical knowledge.



The program concluded with a commitment to continue organizing such awareness and skill development activities in the future to ensure the overall development and empowerment of Divyang individuals.

Senior Citizens Felicitation Programme

A “Senior Citizens Felicitation Programme” was organized in Bilaspur on 01/03/2026, in which senior citizens who have contributed in various fields were honored.

The event was attended by Industry Association President Praveen Jha and Magistrate Rita Barsaiya, among others. During the programme, the contributions of senior citizens towards society were appreciated, and they were felicitated with shawls, mementoes, and certificates of appreciation.

The objective of the programme was to recognize and honor the experience and service of senior citizens who have played an important role in different sectors throughout their lives.

The dignitaries present on the occasion expressed gratitude towards the elderly, describing them as a valuable asset to society.

The programme concluded in a peaceful and dignified manner.

Long word english

Bilaspur (01 March 2026):

A grand “Senior Citizens Felicitation Programme” was solemnly organized in Bilaspur on 01/03/2026, with the objective of honouring and acknowledging the invaluable contributions rendered by senior citizens across diverse fields of public service, social welfare, education, and community development.



The programme witnessed the gracious presence of Industry Association President Mr. Praveen Jha and Magistrate Ms. Rita Barsaiya, along with other distinguished guests and dignitaries. Their presence added dignity and significance to the occasion.

During the event, senior citizens who have dedicated their lives to the service of society were respectfully felicitated. They were honoured with shawls, commemorative mementoes, and certificates of appreciation as a token of gratitude for their lifelong dedication, wisdom, and exemplary service. The speakers highlighted the indispensable role of the elderly in shaping moral values, preserving cultural heritage, and guiding younger generations with their vast experience and insight.

The dignitaries present emphasized that senior citizens are the true pillars of society, whose lifelong efforts and sacrifices deserve continuous respect, recognition, and care. They further encouraged the younger generation to draw inspiration from the experiences and teachings of the elderly community.

The programme concluded on a highly dignified

Women's Day Celebration Organized by Divya Disha Sansthan

On 8 March 2026, Divya Disha Sansthan organized a Women's Day program to honor and celebrate the contribution of women from various fields. The event witnessed the presence of around 150 women.

During the program, women serving in different sectors were felicitated, including women entrepreneurs, Mitandin didis (community health workers), doctors, policewomen, and women engaged in various social service activities.

The organization appreciated the valuable contribution of all the honored women and highlighted their significant role in society. The main objective of the event was to encourage women empowerment and recognize their dedication and service to the community.



Report on Children's Rights Awareness Program

School Name:

Government Primary/Upper Primary School, Sonti, Sajapali

Block – Masturi, District – Bilaspur (Chhattisgarh)

Date:

13 March 2026

Name of the Program:

Children's Rights Awareness Program

Objective of the Program:

The main objective of this program was to make students aware of their fundamental rights and to educate them about education, safety, health, equality, and child protection.



Details of the Program:

On 13/03/2026, a Children's Rights Awareness Program was organized in the school. All students, teachers, and staff members actively participated in the program.

During the program, information was given on the following topics:

Right to Education

Laws against child labour

Child safety and protection

Right to equality

Prevention of child abuse

Government schemes for children

Teachers explained these topics in simple language with suitable examples to help students understand better.

Students' Participation:

Students participated with great enthusiasm. They asked questions and shared their views. They understood their rights and how to use them responsibly.

Outcome of the Program:

Students became more aware of their rights.

Their confidence and understanding improved.

A positive awareness environment was created in the school.

Conclusion:

The program was highly successful. It helped students become more informed and responsible regarding their rights. Such awareness programs should be conducted regularly in schools.

Report on Women's Livelihood and Environmental Awareness Activities

Topic: Women Empowerment, Environmental Protection, and Livelihood Awareness through Local Resources

Dates & Locations:

16/03/2026 – Parsapali

22/03/2026 – Sothi

25/03/2026

–

Sothi



Introduction

A series of awareness programs were conducted in the villages of Parsapali, Sothi, and Spathi focusing on women empowerment, environmental protection, and sustainable livelihood opportunities. The main objective of these sessions was to encourage women to use locally available natural resources for income generation and household use.

Activities Conducted

During the programs, participants were educated about the following:

Use of cow dung for making eco-friendly products

Preparation of mosquito repellent incense sticks (agarbatti) using natural materials

Utilization of goat manure as organic fertilizer in agriculture

Promotion of home-based livelihood activities for women

Awareness on environmental protection and reducing chemical usage in daily life

Key Points Discussed

Importance of self-reliance among rural women

Income generation opportunities using waste and animal by-products

Benefits of organic farming and natural fertilizers

Reduction of pollution through eco-friendly household products

Outcome

The women participants showed strong interest in learning these activities. They understood how simple local resources can be converted into useful products for both household needs and income generation. The sessions encouraged them to start small-scale self-help activities in their villages.

Conclusion

The awareness programs successfully promoted women empowerment, environmental conservation, and sustainable livelihood practices. Such initiatives can help improve rural income and encourage eco-friendly living.

Divya Disha Sansthan dvara indira swa sahayta samuh ko agarbatti ka training

Divya Disha Sansthan dvara indira swa sahayta samuh ko agarbatti ka traning 29/3/2025 ko diya gya gram parsapali ,block masturi bilaspur me report in english

Training Report

Agarbatti (Incense Stick) Making Training Programme

Organized by: Divya Disha Sansthan

Beneficiary Group: Indira Swa Sahayta Samuh (Self Help Group)

Date: 29/03/2025

Place: Village Parsapali, Block Masturi, District Bilaspur (C.G.)

Introduction

Divya Disha Sansthan conducted a one-day training programme on agarbatti (incense stick) making for the members of the Indira Swa Sahayta Samuh at Gram Parsapali, Block Masturi, District Bilaspur. The main objective of this training was to promote women empowerment and create self-employment opportunities through skill development.



Objective of the Training

- To provide skill-based training to rural women
- To promote self-employment and income generation activities
- To develop awareness about home-based livelihood opportunities
- To encourage use of locally available raw materials for production

Training Activities

During the training session, participants were taught:

- Selection and preparation of raw materials for agarbatti making
- Mixing of natural ingredients and fragrances
- Rolling and shaping of incense sticks
- Drying and packaging process
- Basic knowledge of marketing and selling products in local markets

Participation

Members of Indira Swa Sahayta Samuh actively participated in the training. They showed great interest in learning the process and asked questions related to production and marketing.

Outcome

The training helped women understand how agarbatti making can become a source of regular income. Participants gained practical skills and confidence to start small-scale production at the household level.

Report on Gau Dham Management Training Programme

Organized by: Divya Disha Sansthan

Date: 30 March 2026

Venue: Jewra Gram Panchayat, Bilaspur District

A one-day Gau Dham Management Training Programme was successfully organized on 30 March 2026 at Jewra Gram Panchayat in Bilaspur district by Divya Disha Sansthan.

The main objective of the programme was to provide practical training and awareness regarding the proper management, care, and operation of Gau Dhams. The training focused on improving the knowledge and skills of participants related to cattle care, shelter management, fodder arrangements, cleanliness, and sustainable practices for cow welfare.

During the session, experts from Divya Disha Sansthan explained the importance of Gau conservation and its role in rural development and agriculture. Participants were guided on scientific methods of cattle feeding, disease prevention, and maintenance of hygienic conditions in Gau Dhams.

The programme also emphasized the significance of community participation in strengthening Gau service activities and ensuring the proper implementation of government-supported cattle protection initiatives.

Local representatives, panchayat members, and villagers actively participated in the training programme and appreciated the efforts of Divya Disha Sansthan in promoting animal welfare and rural awareness.



The training concluded with a vote of thanks, expressing gratitude to all participants and organizers for making the programme success

Report on Gram Sangathan Meeting

Date: 12/04/2026

Place: Pipranar, Sothi Gram Panchayat, Block Masturi, District Bilaspur

A Gram Sangathan meeting was conducted on 12th April 2026 at Pipranar village under Sothi Gram Panchayat, Block Masturi, District Bilaspur. The meeting was organized to discuss various development works, village issues, and implementation of government schemes in the village.

During the meeting, villagers and members of the Gram Sangathan actively participated. Important topics such as rural development, cleanliness, drinking water supply, road improvement, education, health services, and social welfare schemes were discussed. The progress of ongoing government schemes was reviewed, and suggestions were taken from the villagers for further improvement.



The officials and representatives of the Gram Panchayat motivated villagers to participate in developmental activities and ensure proper implementation of government programs at the village level. Awareness was also created regarding sanitation, health, and education.

The meeting concluded with a commitment to work together for the overall development of Pipranar village under Sothi Gram Panchayat.

Slum chetra problem par Discuss Meeting

Report in English

A meeting was held on 14th April 2026 at Magarpara, Bilaspur District, to discuss various problems faced by residents of the slum areas. The meeting was organized to review the existing civic issues and to find possible solutions through coordination between concerned departments and local representatives.

During the meeting, key issues such as poor sanitation, irregular water supply, drainage problems, lack of proper waste management, and inadequate housing conditions were discussed in detail. Residents also expressed concerns about unhygienic living conditions and frequent waterlogging during rainfall.

Officials present in the meeting assured that the problems would be taken into consideration and necessary steps would be initiated for improvement. It was suggested that proper



drainage systems should be developed, regular cleaning drives should be conducted, and basic facilities like clean drinking water and toilets should be improved.

The meeting concluded with a resolution to prepare an action plan for slum area development and to ensure better coordination between municipal authorities and local representatives for timely implementation of solutions.